



Kent Statler
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Collins**

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Dear Brion,

I want to extend my appreciation for your contribution to the CS Iowa PFMEA Study Team – LRA-900 and AFDX-3800 Lean Event.

This effort directly improved both of our FY13 Commercial Systems "What It Takes To Win" Lean focus areas; Industry Leading Customer Satisfaction & Operating Margin Improvement.

Your efforts and accomplishments are a great example of what needs to be done to keep Rockwell Collins competitive, healthy and a growing organization we can be proud of.

Please accept this gift card as a token of our appreciation for your efforts. Thank you for a job well done.

Sincerely,